

## *Abbreviations and Acronyms*

<b>AIP</b>	Associação Industrial Portuguesa – Portuguese Industrial Association
<b>AMA</b>	Agência para a Modernização Administrativa – Agency for the Modernisation of the Administration
<b>ANACOM</b>	Autoridade Nacional de Comunicações – National Regulatory Authority for Communications
<b>APA</b>	Agência Portuguesa do Ambiente – Portuguese Environmental Agency
<b>CEJUR</b>	Centro Jurídico da Presidência do Conselho de Ministros – Legal Center of the Presidency of the Council of Ministers
<b>CIP</b>	Confederação da Indústria Portuguesa – Confederation of Portuguese Industries
<b>CMVM</b>	Comissão do Mercado de Valores Mobiliários – Portuguese Securities Market Commission
<b>CSE</b>	Conselho Económico e Social de Portugal – Economic and Social Council of Portugal
<b>ERS</b>	Entidade Reguladora da Saúde – Health Authority
<b>ERSE</b>	Entidade Reguladora dos Serviços Energéticos – Energy Services Regulatory Authority
<b>ICT</b>	Information and Communication Technologies
<b>INA</b>	Instituto Nacional de Administração – National Administration Institute
<b>ISP</b>	Instituto de Seguros de Portugal – Portugal Insurance and Pension Funds Supervisory Authority
<b>NSRF</b>	National Strategic Reference Framework
<b>PNACE</b>	Programa Nacional de Acção para o Crescimento e o Emprego 2005-08 – National Action Programme for Growth and Jobs
<b>PRACE</b>	Programa de Reestruturação da Administração Central do Estado – Programme for the Modernisation of the Public Administration
<b>QREN</b>	Quadro de Referência Estratégico Nacional – National Strategic Reference Framework

<b>SCAN</b>	Sistema de Controlo dos Actos Normativos – System for the Control of Normative Acts
<b>SCEE</b>	Sistema de Certificação Electrónica do Estado – Electronic Certification System of the State
<b>SCM</b>	Standard Cost Model
<b>SEMA</b>	Secretaria de Estado da Modernização Administrativa – Secretary of State for Administrative Modernisation
<b>SEPCM</b>	Secretário de Estado da Presidência do Conselho de Ministros – Secretary of State for the Presidency of the Council of Ministries
<b>UCMA</b>	Unidade de Coordenação da Modernização Administrativa – Unit of Co-ordination of Administrative Modernisation
<b>UMIC</b>	Agência para a Sociedade do Conhecimento – Knowledge Society Agency



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