# 11 Digital society

Digital transformation, driving efficiency and productivity through the adoption of digital technologies and data utilisation, holds promise for fostering economic activity and competitiveness. This chapter, across four sub-dimensions, assesses the scope and quality of the policy framework and strategies and the implementation and adoption by Kosovo. The first sub-dimension, access, explores government policies and initiatives to enable network infrastructure investment and broadband services take-up and increase data accessibility. The second, use, delves into the government's plan to implement programmes to develop a user-centric digital government and help businesses achieve a digital transformation. The third, society, assesses whether governments have planned and implemented programmes to reduce the digital divide and create an inclusive society through green digital technologies. The fourth, trust, examines the economies' frameworks and how they are being implemented to protect data and privacy, build trust in e-commerce and ensure cybersecurity through effective digital risk management systems.

### **Key findings**

Kosovo has enhanced its performance in the digital society policy dimension since the last assessment (Table 11.1). Kosovo has made advancements in government and business digitalisation, digital inclusion, privacy and personal data protection, consumer protection in e-commerce and cybersecurity. However, it slowed down in data accessibility. Kosovo's overall performance remains in line with the average Western Balkan regional performance for digital society policy.

Table 11.1. Kosovo's scores for digital society

Dimension	Sub-dimension	2018 score	2021 score	2024 score	2024 WB6 average
Digital society	1: Access			2.7	2.9
	2: Use			2.0	2.3
	3: Society			2.3	1.7
	4: Trust			3.2	2.7
Kosovo's overall score		2.2	2.3	2.5	2.5

#### The **key findings** are:

- In March 2023, Kosovo achieved a milestone by connecting all rural settlements to a broadband Internet infrastructure. Despite this progress, challenges persist in meeting the revised gigabit connectivity targets. Notably, at 22%, Kosovo's fixed Internet access penetration per 100 inhabitants remains among the lowest in the Western Balkan region.
- While Kosovo is in the process of updating its electronic communications framework to align
  with the European Electronic Communications Code, the alignment process is projected to
  continue until 2025. The existing framework lacks sufficient incentives for competition and
  private sector investments in high-capacity fibre infrastructure and mobile network quality
  enhancements.
- Kosovo's data accessibility lacks efficient regulation for data sharing and re-use, hindering
  data-driven innovation. Public institutions' obligations regarding data transparency, openness
  and proactive disclosure are poorly understood and enforced. Moreover, there is a lack of
  capacity building for public sector officials and private sector data practitioners to develop
  trustworthy data partnerships aimed at creating new services.
- Kosovo adopted a strategy for digital government development in 2023, prioritising e-services development, alongside public administration digitalisation and reducing administrative burdens through process simplification. However, the government's interoperability platform remains underutilised and inadequate capacities among public sector officials reduce the speed and quality of e-government initiatives. Currently, only 10% of public services are available on the national e-government portal.
- Although cross-sectoral policies aimed at addressing different aspects of digital inclusion have been adopted, their implementation lacks adequate horizontal co-ordination. The establishment of the Digital Transformation Commission under the Prime Minister's office aims to enhance inter-ministerial co-operation and systematic policy monitoring.
- Kosovo adopted both a strategy and a new law on cybersecurity in 2023, committing to
  comprehensive reforms aimed at strengthening the economy's cybersecurity capacity. While
  the new law enhances alignment with the EU acquis, its implementation is still in the early
  stages, necessitating a significant increase in human and financial resources.

#### State of play and key developments

The Information and Communications Technology (ICT) sector stands out as one of the few industries in Kosovo with a positive trade balance. In the process of developing Kosovo's Smart Specialisation Strategy, ICT has been identified as one of the five priority sectors with significant potential in fostering growth and innovation within the economy. ICT companies in Kosovo mainly specialise in software development and IT services, particularly focusing on web and mobile applications. These companies have a strong global outlook, with 38% of them solely targeting international markets (STIKK, 2023[1]). The salaries offered by ICT companies in Kosovo consistently surpass average monthly salaries in the economy, reflecting the sector's growth.

The government of Kosovo has shown strong commitment to using digital technologies to enhance transparency and accountability in governance, improve services for citizens and businesses, and increase the productivity and competitiveness of the economy. However, despite the growing trend towards digitalisation, the availability of electronic services remains limited with the number of e-services not exceeding 130, constituting a relatively small fraction of all public services. Both the private and public sectors struggle with a shortage of qualified ICT professionals, who represent a mere 0.5% of the total workforce in 2023 (MIA, 2023<sub>[2]</sub>). While Internet access has reached an impressive 98.6% of households in 2023 (KAS, 2023<sub>[3]</sub>), only 28% (2022) of individuals aged 16 to 74 use the Internet to interact with public administration services, indicating further room for improvement in digital engagement and literacy among the population (KAS, 2022<sub>[4]</sub>).

#### Sub-dimension 10.1: Access

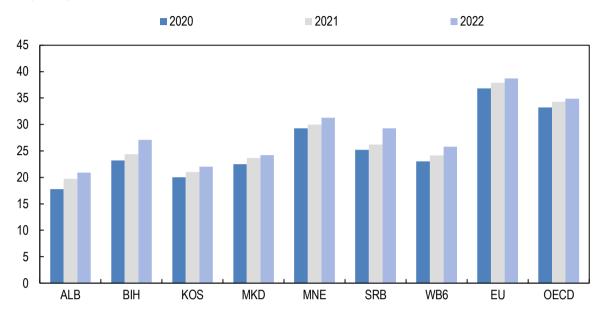
Kosovo has made significant advancements in broadband infrastructure development over the past three years. The overarching Digital Agenda Strategy 2030, adopted in June 2023, outlines gigabit connectivity objectives for key socio-economic drivers, encompassing public buildings, academic institutions and schools across the entire territory by 2026. Additionally, strategic documents, such as the Government Programme 2021-25 and the National Development Strategy of Kosovo 2030, underscore the pivotal role of fixed broadband and 5G mobile infrastructure in fostering the digital economy. Broadband connectivity in rural and underserved areas has increased through the implementation of the Kosovo Digital Economy (KODE) project, financially supported by the World Bank. The KODE project connected over 60 mobile network towers (5G or 5G ready) through fibre by 2021 and all rural settlements to broadband Internet infrastructure by March 2023, helping Kosovo achieve 100% broadband KODE Project (2023<sub>[5]</sub>). The KODE project connected Kosovo's Research and Education Network (KREN) with the European academic network (GEANT), and access to Eduroam, a secure worldwide service that enables students, researchers and staff from educational institutions to have Internet connections across their campuses, but also during their visits to other institutions abroad. Moreover, it provides subsidised fixed or mobile high-speed Internet access to schools across Kosovo, with the installation of digital infrastructure in 100 schools completed at the beginning of 2024 and an additional 110 schools already in the pipeline.

Mobile broadband penetration per 100 inhabitants through 3G and 4G technologies has increased significantly, reaching 95.4% in the third quarter of 2023 (ARKEP, 2023<sub>[6]</sub>). However, despite advancements in mobile broadband, achieving the revised gigabit connectivity targets faces significant challenges. Kosovo's fixed broadband Internet penetration per 100 inhabitants has remained stagnant, between 21% and 22% over the past three years (ARKEP, 2023<sub>[6]</sub>) (Figure 11.1); this ranks it among the lowest in the Western Balkan region, trailing the EU (38.70%) and the OECD average (34.9%) in 2022 (OECD, 2022<sub>[7]</sub>). Hindrances to the development of very-high-speed broadband infrastructure include limited private sector investment capacities, an outdated cable network unsuitable for gigabit speeds<sup>2</sup>, and delays in 5G development. Kosovo has not yet completed legal and regulatory reforms to align with the EU policy framework for gigabit broadband development, including alignment with the EU Connectivity

Toolbox and the 2023 revised EC Guidelines on state aid for developing broadband networks. Addressing these challenges will be vital to realising Kosovo's aspirations for ultra-high-speed connectivity.

Figure 11.1. Fixed broadband penetration in the WB6 economies, the EU and the OECD (2022)

Subscriptions per 100 inhabitants



Sources: ARKEP (2023<sub>[6]</sub>) for KOS; Eurostat (2022<sub>[8]</sub>).

StatLink https://stat.link/mxdlr1

The existing communications regulatory framework is outdated and does not effectively encourage competition, investment or consumer choice diversity. The government is in the process of formulating a new Electronic Communications Law, along with complementary secondary legislation to align with the European Electronic Communications Code.3 However, the timeline for this undertaking anticipates the adoption of the new law only by mid-year 2024, with accompanying regulations extending until mid-year 2025. Until then, the financial independence of the Authority of Electronic and Postal Communications (ARKEP) will not be ensured (European Commission, 2023[9]). Meanwhile, broadband Infrastructure mapping is progressing, fostering enhanced transparency and reducing operators' uncertainty. Existing regulations align with the EU Broadband Cost Reduction Directive,4 leading to cost reductions for the development of high-capacity network infrastructure. However, administrative burdens related to construction works are still present due to incomplete harmonisation of legacy legislation, discouraging private sector investments. Although 5G licences were granted to two telecom operators (IPKO and Telecom Kosovo) in the 800MHz and 3.5 GHz frequency bands in early 2023, regulations for simplifying 5G network installations, such as a permit-exempt deployment regime, are still pending. Furthermore, there are no specifications for the physical and technical characteristics of small-area wireless access points (small antennas) in alignment with the relevant EC regulation.<sup>5</sup>

Kosovo has yet to advance its **data accessibility** policy framework to promote the sharing and reuse of data in the digital economy, aligning with the principles of the EU data strategy. The foundation for open data development in Kosovo is the Public Administration Reform Strategy 2022–27. The strategy aims to enhance accountability and transparency by urging the state administration to provide more information on its activities and performance through public institution websites and the Open Data Portal.<sup>6</sup> While it

incorporates the concepts of sharing and re-use of open datasets from public sector institutions, there is insufficient regulation of published data. The current legal and regulatory framework lacks provisions that clearly delineate the process of data sharing and re-using, data governance and technical specifications for published datasets. As of early 2024, the national open data portal hosted only 205 datasets from 14 institutions, which are not always available in machine-readable formats. Without data certification systems on the open data portal, datasets are not subject to review for compliance with open government data principles, drastically limiting their re-use potential.

The legislation on access to public sector information is not aligned with key EU legislation, such as the Open Data Directive<sup>7</sup> and the EU Data Governance Act.<sup>8</sup> Thus, Kosovo is not compliant with the common set of rules for establishing government-held data marketplaces, adopted by EU Member States and some of the Western Balkan economies. This limits Kosovo's opportunities to collaborate with WB economies and EU Member States in new data-driven services. The existing legal framework does not incorporate the concepts of high-value datasets and data-intermediary services provided by trustworthy organisers of data sharing or pooling. Despite policy objectives to foster transparency in governance, public institutions' obligations to publish data are practically unenforced, and open data indicators are not regularly monitored. In December 2022, no public institutions at the central level had published information catalogues on their official websites. The most significant challenges for data accessibility and openness in Kosovo involve public officials' lack of skills in data management and distribution, inefficient co-ordination of standards and processes for data re-use, and a lack of opportunities for public awareness regarding data innovation and data partnerships with public institutions.

#### Sub-dimension 10.2: Use

Kosovo has made some strides in digital government development since 2021, but the pace of digitalisation remains slow. Recognising the pivotal role of digitalisation in transforming Kosovo's society and economy, key strategic documents like the Government Programme 2021-25 and the National Development Strategy 2030 underscore its importance. Moreover, Kosovo has renewed commitment to digital government by adopting the overarching Digital Agenda Strategy 2030 and the sectoral e-Government Strategy 2023-27 in 2023. Concurrently, efforts are underway to simplify administrative processes through the Strategy for Public Administration Reform 2022-27 and the Program for the Prevention and Reduction of Administrative Burden 2022-27. These initiatives have streamlined 152 services at central and local levels, with another 64 services eliminated in three municipalities, while over 30 services are in the digitalisation pipeline (PM Office, 2024[10]). However positive, the activities outlined in these documents require careful co-ordination to avoid leading to redundant efforts in digitalisation and simplification processes. Kosovo faces challenges in adopting a coherent approach regarding governance of public administration IT services and co-ordination of parallel activities. Limited progress has been made in re-designing e-government services and implementing the "once only" principle. Additionally, a shortage of IT specialists - constituting only 0.5% of total public employment hampers digital transformation efforts (MIA, 2023<sub>[2]</sub>). To address these challenges, the government has established the Digital Transformation Commission under the prime minister's office and the Digital Transformation Unit to oversee strategic digital transformation projects and to co-ordinate the implementation of the e-Government Strategy, respectively. Both structures aim to enhance e-service redesign initiatives and strengthen public sector capacity building in various topics from digital service design to cybersecurity. In 2023, 65 officials received training on preventing and reducing administrative burden and service design, while another 400 will be trained in 2024 (PM Office, 2024<sub>[10]</sub>).

In the meantime, the utilisation of e-government services in Kosovo remains below expectations. Despite high Internet usage (98.3%) in 2023 (KAS, 2024[11]), surpassing the EU average (92.42%) (Eurostat, 2024[12]), and 100% coverage in basic broadband access, an alarming 72% of individuals had never accessed the Internet for public administration information or services in 2022 (KAS, 2022[4]). While efforts to develop the government interoperability platform have advanced, it remains underutilised. Inefficiencies

in the legal framework governing administrative procedures and digital service provision and poor data quality in digitalised public registers result in a mere 10% of public services being available online. Furthermore, while the legal framework aligns with the EU eIDAS<sup>10</sup> Regulation, the deployment of the government's eID system is not expected before 2025, which impedes the development of fully transactional domestic and cross-border e-services.

Kosovo is in the early stages of **digital business** development, although it has shown some advancement in the past three years. The Digital Agenda 2030 strategy emphasises the importance of business digitalisation. However, the integration of relevant activities into specific budgeted programmes and projects is still pending. Currently, business digitalisation is primarily driven by private sector investments and donor-funded programmes, such as the 4-year "Access" Programme completed in 2022 with financial support from the Austrian Development Agency. Although the Programme supported 62 businesses in their digital transformation, its impact on SME digitalisation on a broader scale remains limited. Despite high rates of computer (99.2%) and Internet (97.1%) usage among enterprises in 2022, only 40% had company websites, significantly trailing the EU average of 78.1% (Eurostat, 2024<sub>[13]</sub>). Similarly, only 4.8% of enterprises in Kosovo conducted online sales in 2022, compared to the EU average of 22.9% (Eurostat, 2024<sub>[13]</sub>). On the other hand, 76.1% of companies in Kosovo engaged with social media in 2022 (KAS, 2022<sub>[14]</sub>), exceeding the EU average of 57.1% in 2023 (Eurostat, 2024<sub>[13]</sub>).

However, Kosovo has yet to update its IT Strategy, which dates back to 2016, to foster ICT sector growth. The Economic Reform (ER) Programme 2023-25 acknowledges the vital role of the ICT industry in the digital economy and Kosovo's overall economic growth. It outlines plans to review the outdated IT Strategy, though this activity is still pending. Additionally, the ER Programme aims to advance the Digital Excellence Centre and the Prizren Innovation and Training Park (ITP Prizren), currently under development. Furthermore, the inauguration of the Digital Technology Park in Bërnicë, Pristina, in October 2023, managed by the ICT Association of Kosovo (STIKK), marks a significant milestone in supporting start-ups and innovative businesses, including ICT companies.

Despite these advancements, the digital innovation capacity of Kosovo's ICT industry faces constraints due to the gap between industry demand for highly skilled ICT professionals and available ICT graduate capacities. According to the IT Barometer 2021-22, 44% of IT companies encountered challenges due to an inadequately educated workforce, prompting a substantial increase (43%) in investments for employee training from 2021 to 2022 (STIKK, 2023[1]). To bridge this gap, the government has initiated programmes for workforce digital upskilling and ICT professionals' training, with international donor and EU financing. The KODE project aims to train a total of 3 000 young people in ICTs by the end of 2024 through the Youth Online and Upward (YOU) programme. Thus far, 1 300 unemployed or underemployed young men and women with university education have already undergone training in technical and soft skills. Additionally, around 1 500 ICT professionals have received training and certification in advanced ICT topics through 67 relevant courses financed by the EU-funded Instrument for Pre-accession Assistance (IPA programmes).

Kosovo has yet to establish a dedicated policy for the development and utilisation of **emerging digital technologies** such as artificial intelligence (AI), the Internet of Things (IoT) and blockchain. Although the Digital Agenda Strategy 2030 envisions the formulation of an AI strategy, the development of an enabling legal framework for innovation through emerging technologies, and the integration of emerging technologies into tertiary education curricula, this vision requires further elaboration into specific budgeted initiatives with well-defined roles, monitoring and accountability processes. Additionally, the Economic Reform Programme 2023-25 outlines plans to establish a Laboratory for 5G, IoT, Cybersecurity and Smart Village at the Innovation and Training Park in Prizren. The government also plans to use support from the World Bank to establish an innovation cell within the Information Society Agency (ASHI).<sup>11</sup> This innovation cell will primarily focus on exploring the practical application of emerging technologies, including AI, cryptography and big data, within the realm of public administration. Notably, the IT industry in Kosovo is

already using various emerging technologies. According to the IT Barometer 2021-22, the most widely adopted technologies, among surveyed companies, included web-based development (81%), AI (36%), big data (33%), and data science (29%) (STIKK, 2023[1]). However, other emerging technologies, such as blockchain (17%) and virtual reality/augmented reality (8%) are less commonly used, suggesting potential areas for growth and exploration within the industry (STIKK, 2023[1]).

#### Sub-dimension 10.3: Society

Kosovo has made notable progress in digital inclusion over the past three years, propelled by the overarching Digital Agenda 2030 strategy, which aims to cultivate a digitally skilled population. This advancement is underpinned by two key factors: Kosovo's youthful demographic and widespread Internet connectivity spanning the economy's entire territory (Box 11.1). By the end of 2023, the KODE project delivered at least basic broadband connectivity to households in every rural settlement in Kosovo. According to the 2023 survey on ICT usage in households, 98.6% of households now have Internet access, with a slight majority of users being women (51.7%) compared to men (48.3%). The predominant means of access is through mobile/smartphones (94.8%) (KAS, 2023<sub>[3]</sub>). However, while Internet usage mainly revolves around basic activities such as browsing, social media and emails, more advanced applications like e-education and e-health remain underutilised, partly due to the limited availability of corresponding e-services. Additionally, Kosovo lacks policy initiatives or programmes aimed at promoting digital technology usage among marginalised groups to ensure digital inclusion regardless of age, geographic location, education level, ethnicity or ability. Moreover, the legal framework on accessibility of public websites has not been updated since 2021 to align with EU legislation and international standards. Current legislation lacks provisions for ICT products and services' certification for accessibility and integration of relevant requirements in public procurement processes. While the Office of Good Governance in the prime minister's office is responsible for human rights, equal opportunities and non-discrimination issues, it does not assess progress or propose policy adjustments to mitigate digital exclusion among marginalised groups, such as the Roma and Egyptian populations. Furthermore, Kosovo has yet to prioritise horizontal co-ordination of cross-sectoral policies addressing different aspects of digital society development, resulting in weak operational-level interministerial co-operation. Consequently, data collection and impact assessment of policy initiatives related to digital inclusion are inadequately monitored.

Kosovo is in the very early stages of formulating policy measures to foster the development of green digital technologies. The Digital Agenda 2030 strategy represents the first policy initiative outlining a vision for the development of sustainable and secure fixed and mobile green network infrastructure. While this marks a significant step towards integrating environmentally sustainable practices into digital technologies, its implementation is currently pending, as specific initiatives in this domain are yet to be elaborated. Similarly, the Economic Reform Programme 2023-25 outlines activities aimed at harnessing digital technologies to facilitate the green transition, but tangible outcomes have not yet materialised. However, there is presently no formal assessment of the environmental footprint of the digital sector, including ICT-intensive firms, or an evaluation of the impact of government and business digitalisation. Additionally, there is a lack of data collection on indicators measuring enterprises' and households' environmental practices, impeding informed policy-making processes. Nevertheless, it is positive that Kosovo has adopted the Integrated Waste Management Strategy (IWMS) 2021-30. The Strategy promotes the development of extended producer responsibility (EPR) mechanisms in four product waste categories, including waste electric and electronic equipment (WEEE, e-waste). These efforts aim to transfer the responsibility for managing end-of-life products from consumers and municipalities to producers, leading to improved environmental outcomes, resource efficiency, and economic development.

#### Box 11.1. Kosovo rising among Europe's strongest on-liners

Based on the latest data from Eurostat in 2021, a large number of Europeans who use the Internet are mostly located in the northern part of the continent. Kosovo is one of the few exceptions, and it is among the top-performing economies in terms of Internet usage, along with the five Nordic countries (Denmark, Norway, Sweden, Finland, Iceland), the United Kingdom, Ireland, Luxembourg, and Switzerland. These economies have the lowest percentage of individuals who do not use the Internet, ranging from 0% to 4%.

Kosovo's exceptional performance can be attributed to two primary factors. Firstly, its citizens have embraced the Internet as a means to stay connected with family members living abroad, given Kosovo's huge diaspora. Secondly, Kosovo has Europe's youngest population with nearly 50% of its citizens under the age of 30, thus making up an economy with a high percentage of digital natives.

Sources: Big Think (2023[15]); KODE Project (2023[5]).

#### Sub-dimension 10.4: Trust

Kosovo has significantly enhanced its **privacy and data protection** framework since 2021. Aligning the Law on Personal Data Protection (PDP) with the EU General Data Protection Regulation (GDPR)<sup>12</sup> in 2021 marked a crucial step, followed by the adoption of secondary legislation, including practical guidelines for its implementation over the past two years. Despite these advancements, the government has yet to prioritise the development of an e-privacy policy to complement the legal framework in personal data protection. Such a policy would provide a more holistic approach to e-privacy issues, ensuring layered protection for personal data, while striking a balance between privacy and business interests, covering both general processing and specific electronic communication aspects. The Information and Privacy Agency, as the competent public authority for privacy and personal data protection, has actively implemented the personal data protection framework. However, Agency's current staff size of only 4 officials in the Personal Data Protection Department, coupled with insufficient financial resources funded from the state budget, limits its capacity to effectively implement the PDP framework and assess its impact in the public sector and business sectors. A plan to increase the Agency's data protection staff to 10 officials is scheduled for 2024.

The Agency's limited resources are impacting its capacity to conduct adequate awareness-raising and capacity-building activities. In 2022, the Agency had international donor support to implement awareness campaigns for public sector officials and the public, as well as to train its own personnel. These campaigns included presentations at public universities, distributing informative brochures throughout the territory, and participating in televised debates on personal data protection. Additionally, the Agency conducted training sessions for public sector officials at both central and local levels, as well as for judges, prosecutors, and data protection officers in the private sector. The Agency has gained stakeholders' trust through its proactive measures in safeguarding e-privacy and personal data, as reported by international media freedom organisations and journalists for Kosovo (CPJ, 2022[16]). In 2022, the Agency issued 172 decisions and imposed 8 misdemeanour fines, evenly distributed between public and private auditors. It also inspected the municipalities of Kosovo, regarding personal data processing through camera surveillance systems in public spaces and issuing mandatory decisions to stop the processing and transfer the surveillance system to the Kosovo Police as the competent authority where necessary (AIP, 2023[17]).

Kosovo has enhanced its policies and programmes on consumer protection in e-commerce, although emphasis on necessary legal reforms has been insufficient. The Consumer Protection Programme

2021-25 aims to harmonise relevant legislation, strengthen and develop administrative capacities in consumer protection, and educate consumers. However, its implementation has been slow. The Consumer Protection Department (CPD) in the Ministry of Trade employs only seven staff members and despite recommendations from the EC, the Law on Consumer Protection is not yet amended to address problematic articles and increase consumer awareness in e-commerce (European Commission, 2022<sub>[18]</sub>). The Law does not align with the EU Consumer Rights Directive <sup>13</sup> or the relevant Consumer Rights Directive Guidance <sup>14</sup> ensuring better enforcement and modernisation of consumer protection rules. Alignment is required regarding alternative dispute resolution, effective enforcement and consumer rights protection against unfair commercial practices.

The limited capacities of the CPD, co-ordinating the Consumer Protection Programme's implementation, hamper effective awareness-raising activities on consumer rights and trader obligations in online purchases. Over the past three years, the CPD received 336 complaints regarding online purchases, resolving 77.68% of them (261 complaints), but leaving 75 complaints unprocessed. This small number of complaints reveals a low level of consumer awareness regarding their rights. Although the programme recognises e-commerce consumer protection as a priority, limited progress has been made in ensuring online consumer education. The CPD distributed approximately 6 000 fliers during "Consumer Week" in March 2023 around the five main regions of Kosovo, informing e-consumers about safe online shopping practices, and published a relevant e-consumer guide on its website. However, the significant increase in e-commerce since 2021 underscores the need for stronger public campaigns, particularly as the percentage of individuals engaged in e-commerce surged from 23.1% in 2021 to 51% in 2022 (KAS, 2024<sub>[19]</sub>), closely following the EU average of 55.79% (Eurostat, 2024<sub>[20]</sub>). Additionally, while the trade/market inspectionate conducts inspections according to trading and quality standards of goods and services, inspection activities in e-commerce businesses are not emphasised.

Kosovo strengthened its **cybersecurity** policy and legal framework in 2023 aiming to enhance the economy's resilience against cybercrime. However, the implementation of relevant initiatives is pending and cybersecurity capacities remain inadequate. The new Cybersecurity Strategy 2023-27 with an Action Plan, adopted in late 2023, seeks to reinforce cybersecurity capacities and promote investments in the field, focusing on critical infrastructure protection through technological innovation and capacity-building initiatives. However, as of February 2024, the implementation of this action plan remains in its early stages. The strategy's monitoring and evaluation processes are expected to improve the availability of cybersecurity indicators and statistical data in the next assessment period.

Furthermore, the adoption of the Law on Cybersecurity in April 2023, improved Kosovo's alignment with the EU NIS Directive 15 on networks and information systems security, but implementation efforts are in the initial phase. The government has initiated the drafting of eight by-laws for the Law's implementation, pending adoption, and plans to finalise the framework with another five by-laws in 2024. However, full alignment with the EU *acquis* on cybersecurity will remain incomplete, until Kosovo amends legislation according to the EU NIS2 Directive, 16 enforced in 2023, which extends the scope of the NIS Directive and strengthens the role of the NIS Co-operation Group. Such an alignment would establish the same high level of cybersecurity in Kosovo as in EU Member States and facilitate stronger co-operation between Kosovo's forthcoming National Cybersecurity Agency and its counterpart authorities in the EU. The Agency, mandated by the current Law, is projected to be operational in 2025.

Meanwhile, the national CERT operates as a unit of the electronic communications regulator, ARKEP, awaiting its integration into the National Cybersecurity Agency. Progress on establishing sectoral Computer Emergency Response Teams (CERTs) is slow and a shortage of expert cybersecurity capacities hinders the creation of private and public sector Computer Security Incident Response Teams (CSIRTs). Addressing the shortage of cybersecurity talent is imperative, given its critical role in Kosovo's economy and social stability, especially with the significant reliance on digital services outsourced from EU and US markets. Additional challenges to be addressed include inadequate awareness raising on security risks

and the adoption of effective mitigation measures. Moreover, Kosovo lacks a cybersecurity certification framework for ICT products, services and processes, in line with the EU Cybersecurity Certification Framework. Despite awarding commercial 5G licenses, Kosovo is yet to adopt measures on 5G networks' cybersecurity.

#### Overview of implementation of Competitiveness Outlook 2021 recommendations

Kosovo's progress on implementing CO 2021 Recommendations has been mixed. The economy has made strong advancements in personal data protection and enhanced its government digitalisation efforts. Progress has been limited in aligning the electronic communications framework with the EU *acquis*, facilitating data-driven innovation and ensuring web content accessibility. Table 11.2 shows the economy's progress in implementing past recommendations for developing a digital society.

Table 11.2. Kosovo's progress on past recommendations for digital society

Competitiveness Outlook 2021 Recommendations	Progress status	Level of progress
Update legislation to ensure the financial independence of the domestic regulatory authority for electronic communications, in accordance with the EU framework	The government has yet to adopt a new Law on Electronic Communications, aligned with the European Electronic Communications Code. The new law is under preparation, anticipated by mid-year 2024. Until the adoption of the new law and accompanying secondary legislation planned for 2025, the regulator's independence is not ensured.	Limited
Accelerate the adoption of data re-use, sharing and commercialisation legislation, and strengthen the demand for open data innovation through inclusive co-creation processes	Current legislation on access to public sector information is not aligned with key EU legislation, such as the Open Data Directive and the EU Data Governance. Published datasets are not subject to review for compliance with open government data principles, limiting their re-use potential. There is a lack of opportunities for public awareness regarding data innovation and data partnerships with public institutions.	Limited
Ensure that the new Strategy for Electronic Governance 2020-25, which is pending adoption, provides a concrete vision of digital transformation across government bodies and public institutions, and promotes the creation of high-quality online transactional services	The e-Government Strategy 2023-27 was finally adopted in late 2023, providing a strong digital government vision. However, progress in digitalising public administration and fostering user-centric e-government services has been sluggish. Inefficiencies in the legal framework governing administrative procedures and digital services provision, and underutilisation of the interoperability platform, hinder the development of high-quality services. Only 10% of services are available online. To address inefficient governance of public administration IT services, the government recently established the Digital Transformation Commission under the PM Office and the operational Digital Transformation Unit.	Moderate
Accelerate the establishment of the Agency for Curriculum, Assessment and Standards (AKVS) and improve co-operation with the private sector for high-quality ICT education that meets labour market needs	Digital skills development is not part of the Digital Society policy dimension framework in the current assessment	N/A
Adopt obligatory guidelines that ensure that e-accessibility of public sector websites meet international standards (e.g. WCAG 2.0), and develop a database of digital inclusion indicators	The legal framework on accessibility of public websites has not been updated since 2021 to align with EU legislation and international standards. Kosovo has not prioritised horizontal co-ordination of cross-sectoral policies tackling different aspects of digital society development, resulting in weak operational-level inter-ministerial co-operation and absence of effective monitoring of digital inclusion policy initiatives.	Limited
Appoint a commissioner to head the Information and Privacy Agency, and allocate sufficient human and technical resources to allow the agency to complete and implement the legislative framework	Kosovo has significantly enhanced its privacy and data protection framework since 2021, aligning the Law on Personal Data Protection with the EU General Data Protection Regulation (GDPR) and adopting secondary legislation. Although its resources are limited, the Agency leveraged donor funding to conduct awareness-raising activities for public sector officials and the public, as well as to train its staff. The Agency has actively implemented the framework and has gained stakeholders' trust.	Strong

#### The way forward for digital society

Considering the level of the previous recommendations' implementation, there are still areas in which Kosovo could enhance the digital society policy framework and further improve access to electronic communications and public data, digitalisation of government and businesses, inclusiveness of the digital society and trust in digital technologies. As such, policy makers may wish to:

- Accelerate the adoption of the new Law on Electronic Communications and secondary legislation to facilitate investments in mobile 5G networks. Although Kosovo has already granted 5G licences, implementing a permit-exempt deployment regime will streamline and expedite 5G network installations, specifying the characteristics of small-area wireless access points (small antennas), according to regulation (EU) 2020/1070.<sup>17</sup> Further alignment with the EU Connectivity Toolbox<sup>18</sup> and the (EU) 5G Security Toolbox<sup>19</sup> is crucial to developing new high-speed network infrastructure.
- Update the legal framework on open data to foster the growth of a data-driven digital economy. The government should adopt new legislation aligned with the Open Data Directive and the EU Data Governance Act, expanding the legal obligations of public institutions to enable re-use of public sector data. This legislation should regulate licences, dataset formats and metadata content, while identifying high-value datasets (e.g. geospatial, meteorological, statistics, mobility, etc.) and establishing trustworthy data services for data sharing and pooling. It is vital to reinforce the implementation of the framework with systematic capacity building for public officials in managing and distributing data, co-ordinating standards and processes for data re-use, and fostering partnerships with the private sector and civil society on data-driven e-service development (Box 11.2).
- Prioritise the connection of all public registers and ensure utilisation of the interoperability platform for all data exchanges. The government should promote these reforms to facilitate the rapid development of e-government services and effectively implement the "once only" principle for a user-centred digital government. Additionally, completing alignment with the EU interoperability framework will facilitate future development of cross-border services. Adequate planning and co-ordination of the e-Government and public administration reforms (PAR) strategies, as well as the Programme for the reduction of administrative burden, are vital to ensure that administrative simplification does not interfere with the plan for public services' digitalisation, causing further delays or creating a recurring need for e-services re-design. The government should engage in informing, educating, and garnering public support to ensure the continuity and success of ongoing and future reforms.

#### Box 11.2. Promoting trust-based data partnerships

Developing trustworthy data partnerships requires a holistic approach that addresses technical, legal, ethical, and organisational aspects while promoting collaboration, transparency, and accountability among partners. Data partnerships should deliver mutual benefits and value to all parties involved. Ensuring the security and privacy of data shared between partners is paramount, while compliance with data protection regulations, as well as contractual agreements outlining data usage, ownership, and liability is crucial.

The establishment of sustainable public-public, public-private and private-private partnerships across sectors and borders enables participants to share information, good practice and experience on risk and its management. They can also help improve public policies. However, trust among stakeholders is essential for such partnerships to emerge, in part because of the sensitivity of the information to be exchanged.

The OECD *Critical Activities Recommendation* provides a list of conditions to establish trust. They include the need for clear aims, values and rules, mutual benefits over time, respect for personal data protection and other regulation protecting the confidentiality of information such as trade secrets.

Source: OECD (2022[21]).

- Ensure stronger horizontal interministerial co-ordination of activities and monitoring of digital inclusion activities. The government should consider appointing a public body wit high-level political commitment and operational capacity to co-ordinate and support the implementation of digital inclusion activities across various public sector institutions. Regular monitoring of a specific set of digital inclusion indicators is essential for informing future policy design. Additionally, swift adoption and enforcement of compliance with EU<sup>20</sup> and international e-accessibility standards for all public sector websites and applications are recommended. It is also important to adopt an accessibility certification scheme and integrate accessibility requirements into public procurement processes for ICT products and services.
- Allocate adequate resources to cybersecurity and continue aligning with the EU cybersecurity framework. While the adoption of the new Law on Cybersecurity in 2023 is a positive step forward, the government should allocate significant human, technological and financial resources for its implementation and further alignment with the EU NIS2 Directive and the Cybersecurity Act.<sup>21</sup> Operationalising the National Cybersecurity Agency with integration of the national KOS-CERT by the end of 2024 is critical for managing cybersecurity challenges through increased international co-operation and knowledge sharing. Effective capacity-building efforts for public sector officials and private sector professionals, along with awareness-raising initiatives for the general public, are necessary investments.

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#### **Notes**

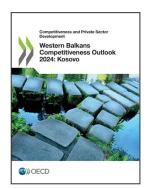
<sup>1</sup> Decreased scores in the Use and Society sub-dimensions in the current assessment (CO 2024), compared with scores in the CO 2021 assessment, are mainly attributed to the incorporation of two new, forward-looking qualitative indicators in the current digital society assessment framework. Scores for these new indicators, namely emerging digital technologies and green digital technologies, are relatively low since they are still in the early stages of development in the Western Balkan region. Furthermore, the scores from the CO 2018 assessment are not directly comparable with current scores due to a significant restructuring of the digital society assessment framework.

<sup>&</sup>lt;sup>2</sup> Coaxial cable technology is the dominant fixed access technology in Kosovo. Most users in coaxial networks can have access to broadband connections up to 100 Mbps, which is not sufficient to underpin gigabit society access targets.

<sup>&</sup>lt;sup>3</sup> Directive (EU) 2018/1972 of the European Parliament and of the Council of 11 December 2018 establishing the European Electronic Communications Code (Recast) Text with EEA relevance, http://data.europa.eu/eli/dir/2018/1972/oj.

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- <sup>6</sup> Kosovo's national open data portal <a href="https://opendata.rks-gov.net">https://opendata.rks-gov.net</a>.
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