Foreword

Used strategically, public procurement can be a powerful tool for delivering public services effectively to citizens and for achieving the digital transformation of society and the economy. Information and communications technology (ICT) procurement, specifically, plays a decisive role in the implementation of any national digital government strategy.

OECD countries have started to experiment with using their public procurement frameworks for purchasing ICT goods and services in innovative and flexible ways. Agile approaches -- such as involving service providers, end-users and other stakeholders in the process as early as possible; modular contracting methods; iterative delivery; and constant adjustment to develop effective solutions -- are being used more often. Agility also reinforcing complementary policy goals in public procurement, such as sustainability and circularity. Indeed, ICT procurement has a clear role to play in delivering social value.

Agility, however, is increasingly becoming an important feature of public procurement processes beyond ICT. The main principles of agility, such as collaboration between the public sector and non-governmental actors, mutual engagement, trust, openness, and inclusivity, can help align the public sector and the market towards common goals, such as increased sustainability. The COVID-19 pandemic clearly showed that countries that have invested in governance, people, and technology, and that built strong digital leadership and processes in the last decade, were able to provide quick and effective digital responses to this unprecedented situation and to apply innovative approaches under stressful conditions, including in the field of public procurement.

This report aims to help the Slovak government and contracting authorities in the Slovak Republic adopt agile procurement practices for purchasing ICT solutions that are in line with the needs and trends of the digital age and contribute to the successful implementation of the 2030 Strategy for the Digital Transformation of Slovakia. The report describes current practices for ICT procurement in the Slovak Republic, identifies the bottlenecks in the current policy and regulatory framework, summarises the efforts of the Slovak government to achieve efficiency in ICT expenditure, and highlights opportunities for improving the practices building on current system's strengths. The report provides evidence-based strategic policy advice for the Slovak government on how to build a more co-ordinated governance structure for implementing ICT procurements and adopt more innovative and agile approaches in ICT procurement. Although the focus of the report is on ICT procurement, agility can be applied to many procurement areas, either as standard for sustainability and circularity or as a tool to support public buyers in digital procurement.

The report was developed under the project "Developing agile practices for ICT procurement in the Slovak Republic", designed by the Slovak Republic, the European Commission (EC) and the OECD, and funded through EU's DG REFORM services. The aim of the project is to support the Government of the Slovak Republic in developing tailored agile procurement practices and to ensure strategic alignment with government-led digitalisation initiatives for delivering public services.

Acknowledgements

This report was prepared by the OECD Public Governance Directorate (GOV) under the leadership of Elsa Pilichowski, Director, and the guidance of Edwin Lau, Head of GOV's Infrastructure and Public Procurement Division. It was co-ordinated and authored by Erika Bozzay, Senior Policy Adviser at the Infrastructure and Public Procurement Division. The report benefited from valuable insights and comments from Paulo Magina and Matthieu Cahen from the same division. Tessa Cullen, at the time policy analyst on secondment from the Ministry of Business, Innovation and Employment, New Zealand drafted the first version of the sub-chapter 2.4. Overall public spending through public procurement. Miroslava Packova, local consultant working for the OECD, also contributed to the report. Valuable comments were received from Benjamin Welby and Felipe González-Zapate from the Open and Innovative Government Division at OECD. Editorial assistance was provided by Lauren Thwaites. This report was prepared for publication by Thibaut Gigou.

The OECD expresses its gratitude to the European Commission for their support to this project, particularly Daniele Dotto, Deputy Director and Head of Unit, Governance and Public Administration and Alessandra Budello, policy officer at DG Reform, European Commission.

The OECD and the European Commission are particularly thankful to the Slovak Government for their commitment to this work and wish to express their gratitude to all those who made this report possible, especially the representatives of the Public Procurement Office in Slovakia. Throughout the process, they have shown great dedication and commitment, including mobilising all relevant stakeholders. During the fact-finding missions, the OECD conducted in-depth interviews with a wide range of stakeholders in the Republic of Slovakia, including non-governmental actors. These interviews were instrumental in further improving the OECD's understanding of the Slovak context and helping to recommend courses of action that reflect the national and sectoral priorities. The authors would like to thank all stakeholders at the regional and national level of government, who shared their views and experience during subsequent OECD missions, especially to the representatives of the Public Procurement Office (PPO), the Deputy Prime Minister's Office, the Ministry of Finance, Information Technology Association Slovakia (ITAS), Slovensko Digital, Office of the Mayor of the City of Bratislava, Slovanet, DEUS (DataCentrum elektronizácie územnej samosprávy), the Ministry of Interior, the Anti-Monopoly Office, and Stop Corruption Slovakia.

Furthermore, the OECD also expresses its gratitude to Warren Smith, at the time Deputy Director, Government Digital Service International, Global Digital Marketplace Programme Director, United Kingdom and Felix Zimmerman, Head of the Central Office for IT Procurement, Federal Ministry of Interior, Building and Community (ZIB), Germany for collaborating with the OECD as peers and providing invaluable insights during the fact-finding missions and the drafting process.

Delegates from the Working Party of Leading Practitioners on Public Procurement were invited to review the document.



From:

Towards Agile ICT Procurement in the Slovak Republic

Good Practices and Recommendations

Access the complete publication at:

https://doi.org/10.1787/b0a5d50f-en

Please cite this chapter as:

OECD (2022), "Foreword", in *Towards Agile ICT Procurement in the Slovak Republic: Good Practices and Recommendations*, OECD Publishing, Paris.

DOI: https://doi.org/10.1787/b7dfe445-en

This work is published under the responsibility of the Secretary-General of the OECD. The opinions expressed and arguments employed herein do not necessarily reflect the official views of OECD member countries.

This document, as well as any data and map included herein, are without prejudice to the status of or sovereignty over any territory, to the delimitation of international frontiers and boundaries and to the name of any territory, city or area. Extracts from publications may be subject to additional disclaimers, which are set out in the complete version of the publication, available at the link provided.

The use of this work, whether digital or print, is governed by the Terms and Conditions to be found at http://www.oecd.org/termsandconditions.

