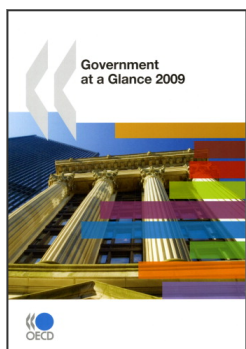


ANNEX F

Members of the Steering Group

Country	Name	Title/position	Ministry
Australia	Ms. Carmel McGregor	Deputy Public Service Commissioner	Australian Public Service Commission
Austria	Ms. Elisabeth Dearing	Director	Federal Chancellery Administrative Development, Div. III/7
Canada	Mr. Joe Wild	Executive Director	Treasury Board Secretariat
Finland	Ms. Katju Holkeri	Head of Government Policy Unit	Ministry of Finance
France	Mr. Bernard Blanc	Chef de la mission des relations internationales	Ministère de l'Économie, des Finances et de l'Industrie Direction générale de la modernisation de l'État (DGME)
Germany	Mr. Andreas Wegend	Head of Division for International Co-operation in Administrative Matters	Federal Ministry of the Interior
Italy	Dr. Pia Marconi	Director General	Department of Public Administration
Netherlands	Mr. Koos Roest	Advisor on Strategic Policy	Ministry of the Interior and Kingdom Relations, Directorate-General for Management of the Public Sector
Norway	Mr. Bratveit Kleng	Advisor	Ministry of Government Administration and Reform
Sweden	Mr. Claes Elmgren	Analyst	Statskontoret
United Kingdom	Ms. Liz McKeown	Deputy Director, Analysis and Insight	Cabinet Office, Civil Service Capability Group



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